Meeting with investors

MIGUEL TORRUCO

Secretary of Tourism of the Government of Mexico

Chicago, United States of America

May, 2023





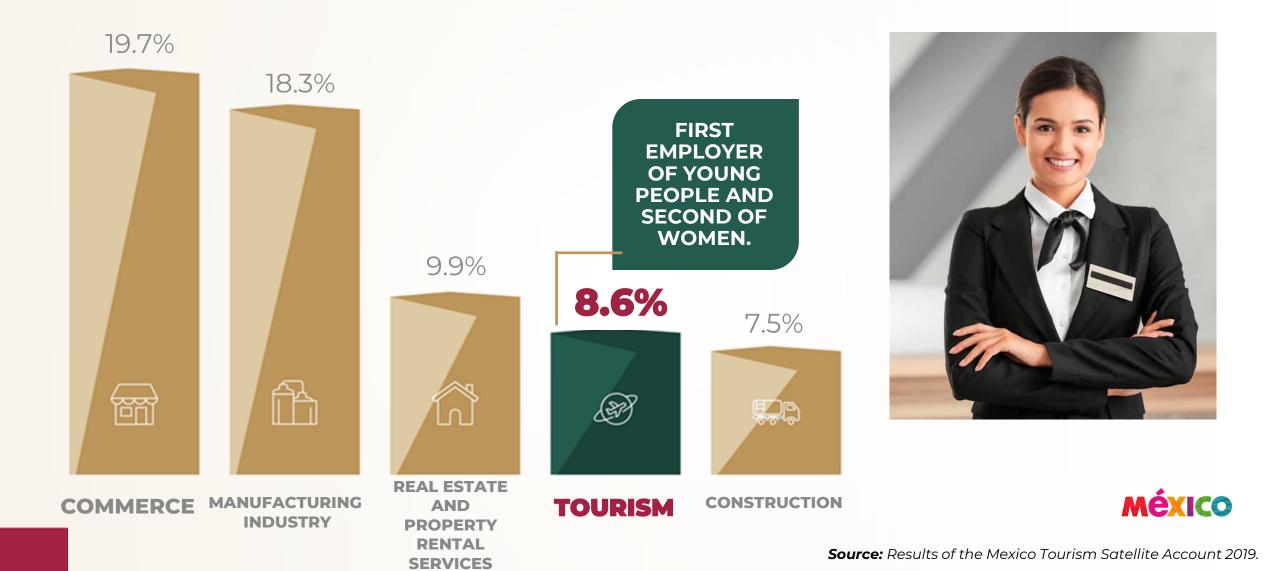


MEAREBACKON TRACE

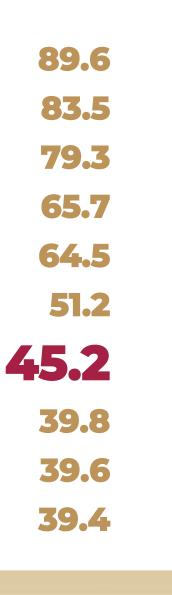
States and the



THE IMPACT OF TOURISM IN THE ECONOMY*



INTERNATIONAL TOURIST ARRIVALS BY AIR 2. IŬI (Million) 3. 4. C* 6. 7. 8.





TURISMO

SECRETARÍA DE TURISMO

Source: World Tourism Organization, World Tourism Barometer.

10.



The top ten tourism players had a 86% contraction in inbound tourism

Mexico only 46% thanks to:

- NOT RESTRICTING INTERNATIONAL FLIGHTS.
- IMMEDIATE DESIGN AND IMPLEMENTATION OF BIOSANITARY PROTOCOLS.
- MAINTAINING OUR NATIONAL TRADE SHOW "TIANGUIS TURÍSTICO".
- NO MASSIVE INCREASE IN DEBT.

In 2020

- GUARANTEED ACCESS TO VACCINES.
- PERMANENT CONTACT WITH THE TOURISM INDUSTRY.



BALANCE OF THE PANDEMIC IN 2021: A GRADUAL RECOVERY

Tourism GDP 2019 8.6% Tourism GDP 2021 7.4% Tourism GDP 2022 8.3%

Employment 2021: 4 million 264 thousand people, + 440 thousand 556 people employed vs the fourth quarter of 2020.

Air fleet loss 2021: 22.5%,
 Air fleet loss 2022:
 (third quarter) 19.2%

Tourist Consumption 2021: 2.74 trillion pesos Tourist Consumption 2022: 3.01 trillion pesos +13.2% vs 2021.

Tourism Balance 2020: **7.5 billion dollars**Tourism Balance 2021: **14.6 billion dollars**

Increase of 7.1 billion dollars.



UNWTO WORLD RANKING

International tourist arrivals 2020 (millions)

L	Lugar					
	1	France	40.0			
	2	Italy	25.2			
	3	Mexico	24.3			
	4	United States	19.4			
	5	Spain	18.9			
	6	Tukish	15.9			
	7	Austria	15.1			
	8	Germany	12.4			

2020

2021

International tourist arrivals 2021* (millions)

_ugar					
1	France	49.9			
2	Mexico	31.9			
3	Spain	31.2			
4	Turkey	29.9			
5	Italy	26.3			
6	United States	22.1			
7	Greece	14.7			
8	Austria	12.7			

Foreign exchange income from international visitors 2020* (billions of dollars)

.ugar		SE
1	United States	72.8
2	France	32.6
3	Australia	25.8
4	United Arab Emirates	24.6
5	Germany	22.1
6	Italy	19.8
7	United Kingdom	18.8
8	Spain	18.5
9	China	14.2
10	Thailand	14.2
11	Austria	13.8
12	Canada	13.5
13	India	13.0
14	Mexico	11.0

Foreign exchange income from international visitors 2021* (billions of dollars)

Lugar				
1	United States	68.7		
2	France	40.0		
3	Spain	33.1		
4	Italy	24.8		
5	Germany	21.5		
6	Turkey	20.8		
7	Mexico	19.8		
8	United Kingdom	18.1		

*Figures estimated based on updated information from UNWTO.



2018

Ranked 7th in Tourism 17th in Foreign exchange 40th in

Average Spending



*Figures estimated based on updated information from UNWTO.



CLOSING 2022

International Tourism Receipts \$28,016 MDD +14% VS 2019

Foreign Direct Investment in Tourism



+216% VS 2019

Historical year for tourism



Options to invest in Mexico

Tourist Detinations in Mexico











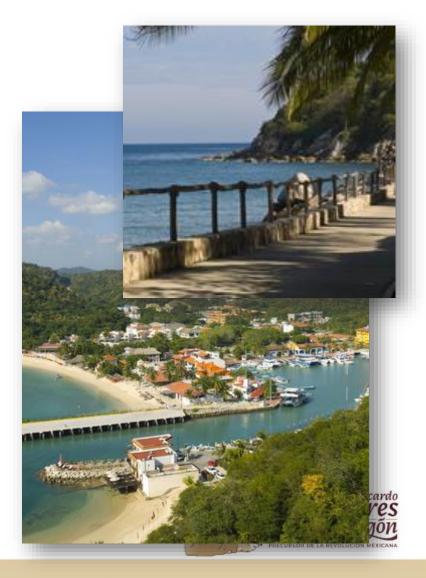
HUATULCO, OAXACA

IPC Huatulco, Oaxaca.

This Integrally Planned Center is part of the Sierra Madre del Sur, a mountainous region that extends to the Isthmus of Tehuantepec, in 1985 work began to turn Huatulco into the fifth IPC of FONATUR.

The IPC Huatulco is an attractive destination for European and North American visitors, as well as national tourism.

Información: www.gob.mx/fonatur





HUATULCO, OAXACA

IPC Huatulco, Oaxaca.

- FONATUR offers plots with diverse surfaces, almost 242 acres, with multifamily land uses, equipment, commercial and hotel, beautiful views of the Pacific, in Residential "Conejos" and "Mirador Chahué"
- With all the requirements to meet the investment needs, tourist demand with new luxury products which increases the value of the IPC.
- The destination receives 632.5 thousand annual tourists, 90% are nationals.
- It is the first destination in the continent to receive the certificate of Sustainable Tourism Community.







IXTAPA, GUERRERO

IPC Ixtapa, Guerrero.

In the state of Guerrero, on the coast of the Pacific Ocean, FONATUR planned and developed its second Integrally Planned Center in 1974.

This destination soon became a tourist attraction, with a thriving residential, condominium and timeshare real estate market; managing to position it internationally, receiving mainly tourists from the United States and Canada. It has also become an ideal destination for expo shows, conferences and Incentive Travel.

Información: www.gob.mx/fonatur







IXTAPA, GUERRERO

IPC Ixtapa, Guerrero.

- FONATUR offers plots with diverse areas in Palma Real Golf Course, almost 282 acres, for residential, commercial, single-family, hotel land or in condominium with exceptional views on the Pacific.
- Investment needs and tourism demand are met with new luxury products, which increase the capital gain of the IPC.
- The destination receives 1.1 million annual tourists, 89% are nationals.





LORETO, BAJA CALIFORNIA SUR

IPC Loreto, Baja California Sur.

The main objective of FONATUR is to present Loreto as an exceptional destination for tourism, due to the magnificent potential brought together by the historical wealth, beauty of its beaches and mountains creating an exceptional location for tourism.

Loreto is considered today the most important point of economic and tourist development in the region, its natural market is composed of tourists from Mexico, the United States, Canada and Europe; based around two important holiday seasons: from November to February, when it receives the visit of kayakers, ecotourism and gray whale watching; and from March to September, for sport fishing and diving.





LORETO, BAJA CALIFORNIA SUR





CIP Loreto, Baja California Sur.

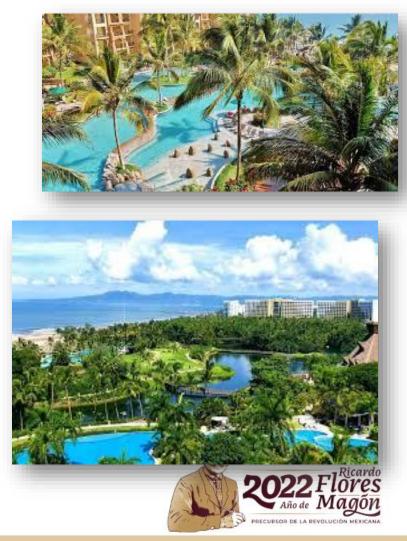
- FONATUR, in the development of Loreto Nopoló Puerto Escondido, offers plots with diverse areas, totaling almost 160 acres, for commercial, single-family, multi-family and hotel land.
- All services are provided, meeting investment needs and tourist demand with new luxury products, increasing the capital value of the IPC, in addition to preserving extensive natural reserves
- This destination receives 145 thousand annual tourists in its hotels, 60% are national.





NUEVO VALLARTA, NAYARIT

- Nayarit, with a very high growth in private investment, mainly in hotel infrastructure, positioned themselves first place nationwide.
- The Hotel Developments are under construction with a projection to 2025, 4 complexes in the municipality of "Compostela" and 7 in "Bahía de Banderas", offering more than 8 thousand hotel rooms.
- New investments projects were created developing real estate, hotel and residential tourism, guaranteeing certainty to investors to reach a capacity of more than 38,237 lodging units.
- In turn, by managing trainings, accessing more tourism services to provide better attention to national and international tourists.
- With the goal of obtaining a greater economic gain; achieving an amount from private investment of \$5.472 billion dollars in various high-level tourism projects and positioning Nayarit as a leader in the last four years.





CHETUMAL, QUINTANA ROO

Expansion and Maintenance of the Zaragoza Canal.

- The project aims to achieve the reactivation of the maritime southern area of Quintana Roo by expanding the length of the navigation channel that connects the Caribbean Sea with the bay of Chetumal (located 6 kilometers south of the community of Xcalak) in order to allow the passage of vessels with greater draft, as well as promoting the creation of new jobs linked to maritime and port activity through a greater capacity of vessels to the bay of Chetumal.
- Project that consists of dredging to increase the depth from 2 meters to 3 meters and the extension of 4.8 kilometers towards the interior of the bay of Chetumal to obtain a maritime passage with a total length of 6.3 kilometers.





CHETUMAL, QUINTANA ROO

Coastal of Calderitas Malecon Improvement and Urban Image Renewal

 Improve the attractions and tourist services of Calderitas's community. Providing it with better infrastructure for the enjoyment of visitors in the gastronomic area of Calderitas.



- Rehabilitation and modernization in roads, walkways, spas, restaurants any area with tourist infrastructure, improving and creating new spaces that generate a higher level of services in Calderitas
- It is intended to be developed as a center that houses tourists that visit the capital city.

Información: Secretaría de Desarrollo Agrario Territorial y Urbano (SEDATU)





CHETUMAL, QUINTANA ROO

Tourism Development Program for Río Hondo Route, Municipality of Othón P. Blanco.

- The objective of the project is to plan the Rio Hondo Route as an inclusive and sustainable tourist destination that allows it to brand itself.
- Through the proposal of strategies, actions and investments in the short, medium and long term, which promote existing tourism projects and products via the Mayan Train project, Section VI



- The project adds efforts, resources and capacities to identify, concretize and detonate strategic actions aimed at the optimal development of rural communities in the southern part of the state of Quintana Roo.
- Promoting the generation of jobs and social welfare, allowing improvement in the communities quality of life.



GENERAL FELIPE ANGELES INTERNATIONAL AIRPORT



On the 21st of march we celebrated the opening of the Felipe Angeles new International Airport. Now Mexico City has three international airports that constitute altogether the Metropolitan Airport Sistem: the International Airport of Mexico City, the Felipe Angeles new International Airport and the International Airport of Toluca.



The ground communication system that connects Mexico City to the Felipe Angeles new International Airport is already operating and in six months there will be also a tren service that connects downtown of Mexico City to the new airport in just 46 minutes.



BARRANCAS DEL COBRE, CHIHUAHUA Creel's Airport.



Aerial project that will detonate private tourism investment in the region of "Barrancas del Cobre", taking into consideration, that due to the increase in arrivals of national and international flights, it will be necessary to increase the offer of lodging, recreational centers and restaurants.

The benefits of the project are:

- Creation of 4,000 direct and indirect jobs.
- Reach a potential market of 2 million tourists a year, 15% by air.
- 470 additional rooms.
- Economic gain of 1,500 million additional persos.

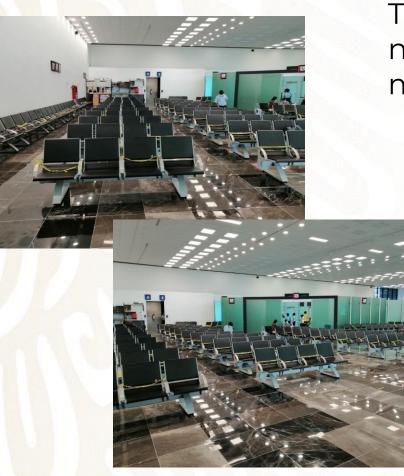




RENOVATION OF THE CHETUMAL AIRPORT







The Chetumal Airport was incorporated into the ASA network in 1974, and no improvements had been made to it since then.

The airport modernization works include:

- Additional 2,485 m2 of the terminal building to service 600 passengers at peak hour.
- Construction of a new control tower.
- Modernization of the fire-fighting system.
- Shaping of runway safety strips.

Total investment: 149 million pesos.

RENOVATION OF THE AIRPORT OF TEPIC, NAYARIT







The Tepic Airport was incorporated into the airport network administered by Aeropuertos y Servicos Auxiliares (ASA) in 1991. Expansion and remodeling works are currently underway, consisting of:



- Runway extension and rehabilitation (an additional 300 meters).
- Construction of a new control tower.
- Enlargement of the passenger terminal (800 square meters more).

Total investment: 120 million pesos.

SAN LUIS POTOSI, S.L.P.

Huasteca Potosina's Airport expansion

- Will have the capacity to receive a greater flow of passengers and having routes to main destinations that bring tourism to the region, such as CDMX and Monterrey.
- Master Plan's Elaboration for Integral Tourism Development in the Huasteca Potosina, where the strategies will be defined with a planning looking to 2040, this includes: improvement in basic services such as electricity, drinking water, water sanitation, paving, solid waste management, digital connectivity, signage, among others.
- Design of a master plan for a Sustainable Tourism development center, which includes infrastructure and equipment for the services of tourism in an integral way.













TSÍIMIN K'ÁAK





Yucatán, Quintana Roo, Campeche, Tabasco and Chiapas

> **1,554** km/ **965** miles

21 TRAIN STATIONS

14 LOCAL STATIONS

117 EXPERIENCES





18 Paraísos

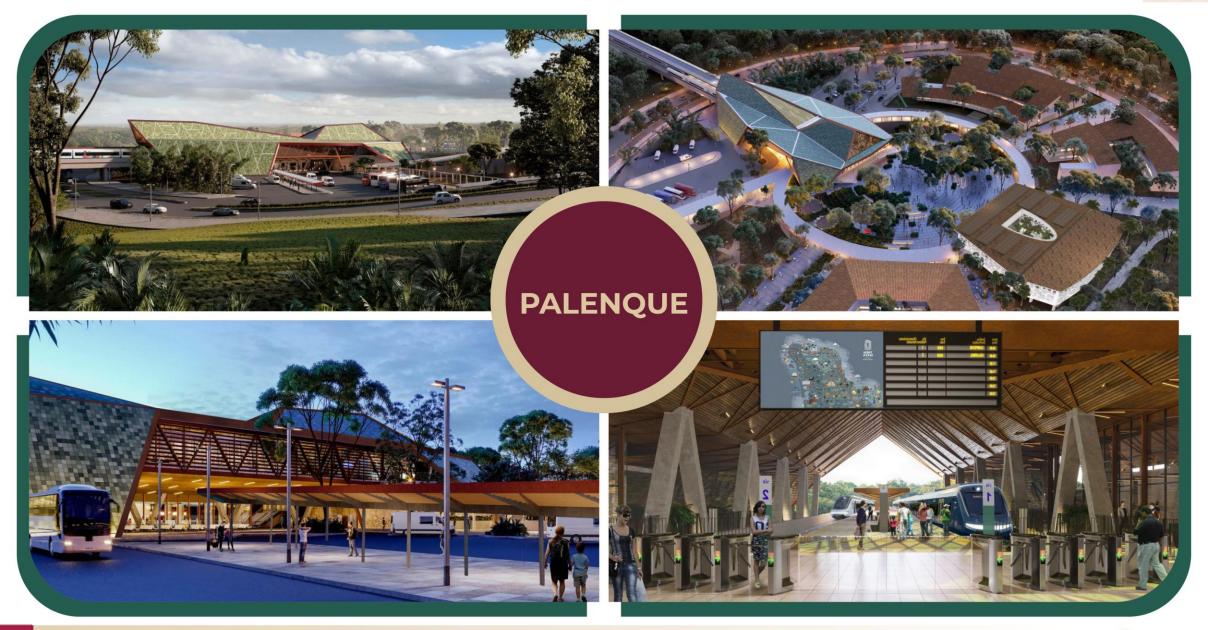
Indígenas

6 World Heritage Sites

PARAÍSOS HINDÍGENAS

Sites

29 Complementary Destinations









FONATUR'S STOCK

2022





Fonatur's Territory



TOTAL VALUE

Estimated properties managed by FONATUR

5 billion USD

6 Integrally Planned Centers (CIP)
2 Tourism Projects (PTI)



Total Stock



PTI Cozumel Available: 17 ac Value: \$20 M USD

c⊪ Loreto

Available: 11,400 ac Value: \$ 1 billion USD Strategic Lots: 8,117 ac Value: \$706 M USD

CIP Huatulco

Available: 2,100 ac Value: \$450 M USD

Strategic Lots: 791 ac Valor: \$145 M USD Available: 13,590 ac Value: 1,500 M USD **Strategic Lots: 8,925 ac**

Value: \$871 M USD

CIP Loreto, Baja California Sur

Polígono II © 200 ac Estimated Value \$30 M USD



833 ac Estimated Value \$100 M USD

💮 FONATUR

Available: 11,367 ac Value: \$1 billion USD

Strategic Lots: 8,117 ac Value: \$706 M USD

Puerto Escondido 💽

Golden Beach (eastern zone)

7,084 ac Estimated Value **\$576 M USD**

FONATUR LORETO "POLÍGONO II"

FONATUR NOPOLÓ

FONATUR PUERTO ESCONDIDO





CIP Huatulco, Oaxaca

Golf Course Tangolunda

205 ac Estimated Value **\$30 M USD**

Available: 2,063 ac Value: \$450 M USD

Strategic Lots: 791 ac Value: \$145 M USD

287 ac
 Estimated Value
 \$75 M USD

La Entrega

• ICacaluta Bay

299 ac
Estimated Value
\$40 M USD

FONATUR CAMPO DE GOLF "TANGOLUNDA"

FONATUR A ENTREGA



FONATUR BAHACACALUTA



PTI Cozumel, Quintana Roo



AN

Available: 20 ac Value: \$20 M USD



THANK YOU

MIGUEL TORRUCO Secretary of Tourism of the Government of Mexico mtorrucom@sectur.gob.mx

